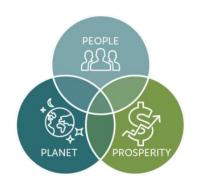
IT'S OUR PLANET. OUR HOME. OUR WINDOW IS NOW.



WHAT MAKES YOU WAKE-UP IN THE MORNING?



Inform myself & build mastery.







We are part of the solution!





Together we learn & set new industry

We are part of the solution!



Wouter's "Ikigai" - Circular economy enabled by standards driving value for companies and the planet.



POINT-OF-SALE MATERIAL DRIVE SALES UP



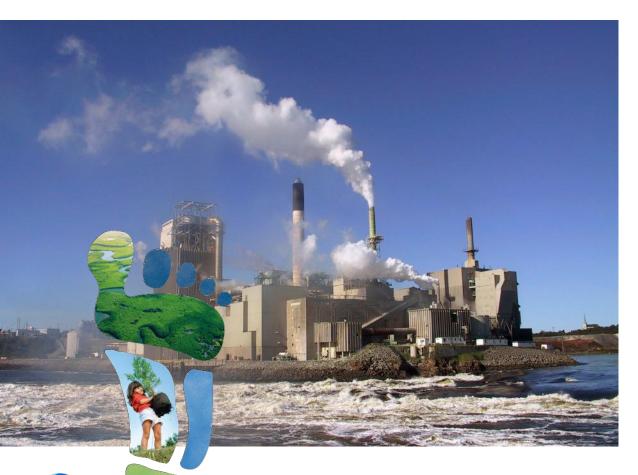


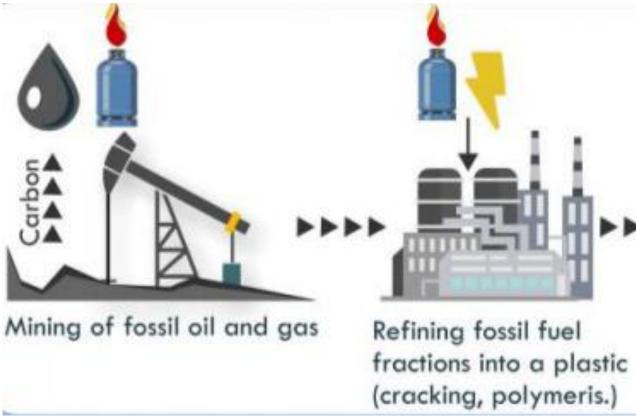




PRODUCTION COMES WITH SIGNIFICANT EMISSIONS ...









AFTER USE IN STORE THEY OFTEN END UP LANDFILLED OR INCINERATED



HOME



Circular POS materials at lowest Footprint







MAKE EDUCATED CHOICES

CARBONQUOTA

In-house LCA



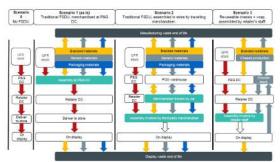
Consumer product

External LCA study









Sustain®



POS outsourced activities

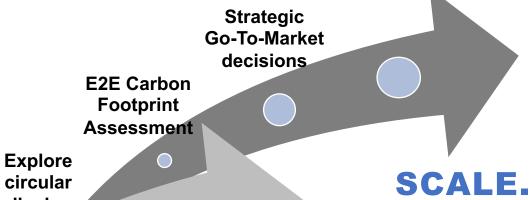


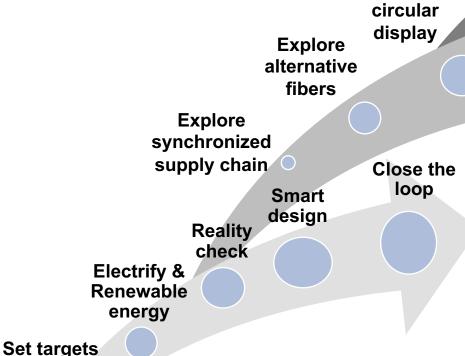




#2 PHASED APPROACH

internally





ACCELERATE.

Sustain®

External LCA study

In-house LCA

OUR the problem

ACT NOW.



Everyone in the value chain needs to reveal their de-carbonisation plan

What retailers are asking...

When will you switch to 100% renewable electricity in your operation?

What proportion of your electricity is self-generated by renewables (e.g. solar)?

Please show us lower carbon alternatives What is your Scope 3 carbon reduction plan?

What they want to see from their suppliers...

We have proven carbon reductions, and this is how we plan to do more... We have a science-based carbon reduction plan with our suppliers ...but what they are actually hearing from their suppliers...

Don't worry, because we will be Net-Zero in the future

Er...what does Scope 3 mean? It's OK, we've called it sustainable







WHAT WE CONTROL

SCOPE 1

DIRECT EMISSIONS OWNED OR CONTROLLED SOURCES

SCOPE 2

INDIRECT EMISSIONS FROM **PURCHASED ENERGY**



FUEL COMBUSTION

COMPANY VEHICLES



PURCHASE OF ELECTRICITY OR STEAM

WHAT WE INFLUENCE

SCOPE 3

OTHER INDIRECT EMISSIONS THAT OCCUR IN A COMPANY'S VALUE CHAIN



PRODUCTS DISPOSAL

Commuting, Consumer Use at Home, End of Life, Waste Disposal

Ingredients &

Materials, Packaging, **Transportation &** Distribution, **Employee Travel &**





ELECTRIFY. USE RENEWABLE ENERGY. AT EVERY NODE.

When every stakeholder in the value chain controls its scope 1-2 emissions, then scope 3 emissions also become in control.

IMPROVE ENERGY EFFICIENCY



Lighthouse site for net zero



PURCHASE RENEWABLE ELECTRICITY



100% renewable Electricity Europe BUILD ADDITIONAL CAPACITY OF RENEWABLE ELECTRICITY



Construction of 2 energy parks in Spain







BROWN ELECTRICITY

Traditionally bought in Europe to power our sites

WALIDATE END/START OF LIFE REALITY.



- LCA is based on assumptions
- Reality is often DIFFERENT
- Learn impact of design in-store
 - √ Visit a store
- Learn impact for material next life cycle
 - √ Visit a paper mill
 - ✓ Visit a sorting center for plastics



#5 SMART MONO MATERIAL DESIGN.

Single-used displays





- Construction single material
- Eliminate laminated coating





















Optimized packaging







#6 CLOSE THE LOOP FOR CIRCULARITY.









BALANCED SUSTAINABLE VALUE CHAIN.









EXPLORE ALTERNATIVE FIBERS.



- 1. First electrify & Use renewable energy (#3)
- 2. Learn on feasibility, costs & sustainability

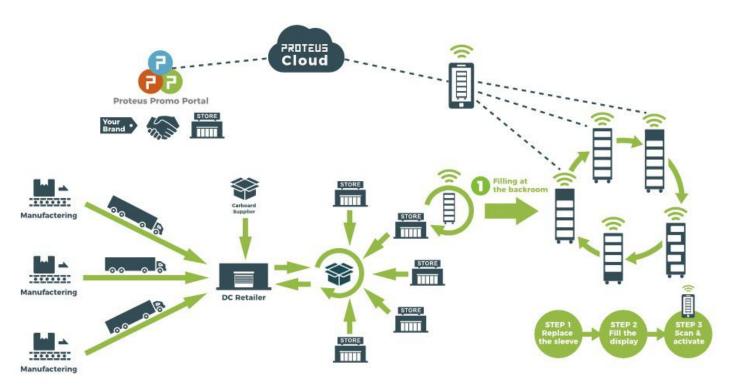
complemented with LCA





#9 EXPLORE CIRCULAR DISPLAY.





RE-USABLE chassis merchandized in-store **CAN** deliver foot print reduction

WHEN BEING INTENTIONAL

- ✓ Material selection
- ✓ Production location
- ✓ Maximize # of promo cycles
- √ Certified closed loop
- ✓ Load-up





#9 EXPLORE CIRCULAR DISPLAY.





450 kgCO2eq 78 cycles to break-even

Steel, produced in China, landfilled



370 kgCO2eq 60 cycles to break-even

Aluminium, produced in China, 100% recycled



22 kgCO2eq 5 cycles to break-even



Recycled PP, produced in NL, 100% recycled





POS materials

Circular at lowest Footprint

Reality check
Electrify & Renewable energy

Set targets internally





Sustain®

External LCA study

In-house LCA

Understand the problem

ACT NOW.

YOU MAKE AWORLDOF DIFERRENCE



